

**CREDIT RATING REPORT  
On  
PEOPLE'S WELFARE FOUNDATION**

**REPORT: RR/75770/24**

*This is a credit rating report as per the provisions of the Credit Rating Companies Rules, 2022. CRISL's entity rating is valid one year for long-term rating and 6 months for short term rating. CRISL's Bank Loan rating (blr) is valid one year for long-term facilities and up-to 365 days (according to tenure of short term facilities) for short term facilities. After the above periods, the rating will not carry any validity unless the enterprise goes for rating surveillance.  
CRISL followed MFI Rating Methodology published in CRISL website [www.crislbd.com](http://www.crislbd.com)*

**Address:**

CRISL  
Nakshi Homes  
(4<sup>th</sup> & 5<sup>th</sup> Floor)  
6/1A, Segunbagicha,  
Dhaka-1000  
Tel: 9530991-4  
Fax: 88-02-9530995  
Email:  
[crisldhk@crislbd.com](mailto:crisldhk@crislbd.com)

**Rating Contact:**

Tanzirul Islam  
[tanzir@crislbd.com](mailto:tanzir@crislbd.com)

**Analysts:**

Dil Khadija Banu  
[bell@crislbd.com](mailto:bell@crislbd.com)

Md. Delower Hossain  
[delower@crislbd.com](mailto:delower@crislbd.com)

**Entity Rating**

Long Term: BBB+  
Short Term: ST-3

**Outlook: Stable**

**PEOPLE'S WELFARE  
FOUNDATION**

**ACTIVITY**

Non-Governmental  
Organization

**YEAR OF**

**COMMENCEMENT**  
2004

**CHAIRMAN**

Md. Kazi Nazrul Islam

**FUND**

Tk. 10.41 million

**ASSETS**

Tk. 66.86 million

Date of Rating: February 07, 2024		Valid up to: February 06, 2025	
	Long Term	Short Term	
Entity Rating	BBB+	ST-3	
Outlook	Stable		
Bank Facilities Rating			
Bank/FI	Mode of Exposures (Figures In million)	Bank Loan Ratings	
Midland Bank Limited	Term Loan Outstanding of Tk. 3.00	blr BBB+	
Midas Financing Limited	Term Loan Outstanding of Tk. 2.07	blr BBB+	
Puball Bank PLC	Term Loan Outstanding of Tk. 3.68	blr BBB+	
PKSF	Term Loan Outstanding of Tk. 19.40	blr BBB+	
MAC Foundation Limited	Term Loan Outstanding of Tk. 0.55	blr BBB+	

**1.0 RATIONALE**

CRISL has assigned 'BBB+' (pronounced as triple B plus) rating in the Long Term and 'ST-3' rating in the Short Term to People's Welfare Foundation (PWF) based on its financials and other relevant quantitative and qualitative information up to the date of rating. The above ratings have been done after due consideration to its fundamentals such as average capital adequacy, experienced management team etc. However, the above factors are constrained to some extent by moderate business performance, shortfall in debt service cover ratio, absence of internal audit etc.

Micro Finance Institutions rated in this category are adjudged to offer moderate degree of safety for timely repayment of financial obligations. This level of rating indicates that a MFI is under-performing in some areas. Risk factors are more variable in periods of economic stress than those rated in the higher categories. These entities are however considered to have the capability to overcome the above-mentioned limitations. The Short Term rating indicates good certainty of timely payment. Liquidity factors and company fundamentals are sound. Although ongoing funding needs may enlarge total financing requirements, access to financial markets is good with small risk factors.

CRISL also placed the entity with 'Stable' Outlook with an expectation of no extreme changes in economic or company situation within the rating validity period.

**2.0 INSTITUTIONAL PROFILE**

**2.1 The Genesis**

People's Welfare Foundation (PWF) is a Non-Profit and Non-Government Organization. It started its philanthropic and humanitarian journey in 2004 having a core vision of eradicating poverty and ensuring human rights for every individual under the prominent and proficient Founder Mr. Md. Emdadul Hoque. To achieve its ultimate vision the organization since its inception focused on several need-based issues of community people under the micro finance programs. These programs are mainly initiated to contribute towards poverty alleviation along with education, literacy, training, health services, rehabilitation, agriculture and rural development, preservation and development of environmental issues, women empowerment, social development and behavioral changes in the community, research and publication under the technical and financial support of national and international development agencies as well as from individuals. For microcredit operation, generally its target clients are poor women. The corporate office of the organization is located at Village: Kaitra, P.O: Uttar Gazipur, Upazaila: Laksam, District: Cumilla, Bangladesh.

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### 2.2 Chronicle of Registration

PWF currently is registered under two (2) registering bodies and the details of it is shown in the following table:

Registered by two bodies

Sl. No.	Registering bodies	Registration number	Date of Registration
1.	Society Act,1860	S-3663 (452)/2004	March 15, 2004
2.	Micro Credit Regulatory Authority Act (MRA)	00257-00066-00627	April 17, 2012

### 2.3 Operational Network

Small operational network

PWF has currently been operating with 4 micro credit branches in Cumilla Districts, 5 Upazillas and 128 Villages with 2,812 group members. All microcredit operations are covered in Laksam, Barura, Sadar Cumilla South, Lalmai, and Chaudagram Upazillas. All the branches are supervised and monitored by head office.

### 3.0 MICRO FINANCE PROGRAM

The Microfinance Program (MFP) of the organization, which began in 2004, has now been scaled up and winged with other projects to realize the availability of financial services for the poor households to reduce vulnerability and help the poor people to increase their income. The project has been focusing on increasing the income of rural poor through providing required financial support to the rural poor and vulnerable people. The micro credit loan disbursement is mainly made through three components namely Jagoron and Agrosor. A summary of micro credit program since inception has been given below:-

(Amount Tk. in million)

Name of Loan Product	Number of Beneficiary Since Inception (As on December 31, 2023)	Total Fund Disbursement Since Inception (As on December 31, 2023)	Total Deposit Collect Since Inception (As on December 31, 2023)	Total Fund Collection Since Inception (As on December 31, 2023)	Current Loan Receivable Position (As on December 31, 2023)
Jagoron	555	149.53	18.89	132.04	17.49
Agrosor	335	66.06	36.81	39.85	26.21
Agricultural	1922	517.85	66.99	485.46	32.39
<b>Total</b>	<b>2812</b>	<b>733.44</b>	<b>122.69</b>	<b>657.35</b>	<b>76.08</b>

Out of three microcredit programs, the major portion of loan disbursement consists of Agricultural program of Tk. 517.85 million, thereafter Jagoron & Agrosor of Tk. 149.53 & Tk. 66.06 million respectively.

### 4.0 OPERATIONAL PROCESS

#### 4.1 Credit Policy

PWF implements programs through its branch offices and beneficiaries' organizations such as groups and centers. The head office provides guidance, supervision and also monitors the activities of the branch offices. The operation of the program of the organization runs under a center. The groups are federated into centers and two or more groups are formed in one area. A center is the centre of all activities at the area level. Each center has a Center Chief for smooth operation. Nineteen to forty like-minded people from the same village with similar economic status but not related to each other can form a group. The group members are required to undergo an intensive training program of 1-2 weeks on group management, group responsibility and credit discipline, role and procedures. The group members also need to pass a test on their integrity, seriousness, and understanding of principles and procedures of the credit program and must have the ability to write their names before the group is recognized for credit. If any client needs loan he/she has to discuss the matter with the group members and thereafter in the weekly meeting as well. When it is found that the use of loan will be beneficial to the applicant and the borrower will follow the rules and regulations of PWF, then

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decision is taken for granting loan. Afterwards respective officers give recommendation on the loan application and the loan is granted as per.

### 4.2 Savings Scheme

Micro credit program is followed by savings scheme through group member. Each group consists of 19 members (not more than 40) and in every week they are organized together and discuss on various issues. The main objective of the program is to build up the habit of savings. There are mainly 2 types of savings scheme general mandatory savings scheme and voluntary savings scheme. All saving schemes provide 6% annual interest to its members.

Having two savings scheme

### 5.0 MICRO FINANCE INDUSTRY IN BANGLADESH

Any agency that is not controlled by Government can be regarded as NGO. The public perception of Non-Governmental Organizations (NGOs) is that, they are working for the common good of individuals or groups. The history of NGOs in Bangladesh could be traced way back to the British colonial period. Since the British era, NGOs in its traditional form have been working in Bangladesh as different religious trust-based schools, hospitals and orphanages. However, NGOs in Bangladesh got a radical transformation and turned into agents of development in the post-independence era. Since 1970s, NGOs therefore has become the part of the institutional framework of poverty alleviation in Bangladesh. The NGO sector in Bangladesh is an inseparable part of our society. Gradually, NGOs started to work in the field of group formation, credit, formal and non-formal education, health and nutrition, family planning and MCH (Mother and child Health) gender development, poultry and livestock, agriculture, sanitation, environment, human rights, advocacy, legal aids and many other fields. Untiring efforts and intrinsic zeal have led NGOs towards assisting the poor in poverty alleviation and to empower them in every aspect of social life.

Specially, a range of statutory and administrative regulations exists in Bangladesh for registration, prior review, project approval and utilization of foreign funds by NGOs, that is the real sources of NGO functioning. The legal framework has two major dimensions: one is laws for incorporation and providing legal entity to NGOs; and another is laws governing the relationship of NGOs with the Government. NGOs in Bangladesh are registered under different Acts. These are (1) The Societies Registration Act, 1860; (2) The Trust Act, 1882; (3) Voluntary Social Welfare Agencies (Regulation and Control) Ordinance 1961; (4) Co-operative Societies Act, 1925 and (5) The Companies Act, 1913 (amended in 1914). NGOs registered under these above mentioned acts are controlled in accordance with (1) The Voluntary Social Welfare Agencies (Regulation and Control) Ordinance 1961; (2) The Foreign Donation (voluntary activities) Regulation Ordinance, 1978 (amended in 1982) and (3) The Foreign Contribution (Regulation) Ordinance, 1982. The highest number of NGOs is registered under The Societies Registration Act, 1980. The NGO Affairs Bureau (NGOAB) was established in 1990 with the authority to register and regulate all NGOs operating with foreign funds in Bangladesh. With a large number of laws, ordinances, rules and regulations applying to NGO operations, difficulties and inconsistencies have emerged. The whole legal framework needs to be revamped to facilitate the promotion of a healthy NGO sector and strengthen the national context for increased Government-NGO collaboration and partnership in functioning for the betterment of the people.

Bangladesh is the breeding ground of some world-renowned Non-Profit Organizations (NPO). NGOs mainly focus on Microfinance, Development Program and Solar Home System etc. The Microcredit Regulatory Authority (MRA), established by the Government in August, 2006 and all microfinance operation is regulated under MRA. Currently, 739 institutions (as of June 30, 2022) have been licensed by MRA to operate Micro Credit Programs. But, Grameen Bank is out of the jurisdiction of MRA as it is operated under a distinct legislation- Grameen Bank Ordinance, 1983. Compared to other countries, Bangladeshi MFIs are doing exceptionally well in accountability. The MRA do an audit of MFI on quarterly basis, the PKSF does audit to their partners in every two months. This is not only a financial audit; it is a management audit too. These NGOs have to report to the DCs and UNOs. They also have to report to the NGO Affairs Bureau (NGOAB) of Prime Minister's Office of Bangladesh. The NGOAB also do an annual audit for each of their approved projects with regular field level monitoring.

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In Bangladesh, 90% members are female in microcredit sector. Bangladesh is one of the poorest and densely populated countries of the world. Nearly half of the population lives under the poverty line, out of which 30 million are ultra poor.

In Bangladesh total microfinance organization stood at 739 where total branches is 23,543 in FY2021-22. A details picture of micro credit situation under Microcredit Regulatory Authority (MRA) certified organization is as below:

Particulars	FY2021-22	FY2020-21	FY2019-20	FY 2018-19	FY2017-18
Branch	23,543	20,955	20,898	18,977	18,196
Staff	206,713	175,741	171,110	162,175	1,53,919
Members (In millions)	38.26	35.19	33.31	32.37	31.22
Borrowers (In millions)	29.74	27.80	26.15	25.76	25.40
Loan Disbursement (In billions)	1918.80	1512.09	1362.75	1403.17	1,201.91
Loan Outstanding (In Billion BDT)	1241.50	949.85	888.64	787.58	673.90
Savings (In Billion BDT)	496.24	422.39	373.90	306.19	262.95

(Source: MRA-MIS database-2022)

A detail of Overall microcredit scenario of Bangladesh in FY2021-22 is as below:

Details	Member (In Millions)	Borrowers (In Million)	Loan Disbursement (Billion BDT)	Loan Outstanding (Billion BDT)	Savings (Billion BDT)
MRA	38.26	29.74	1918.80	1241.50	496.24
Grameen Bank	9.93	6.84	206.57	145.94	232.65
Various Government Departments/Institutions/Special Programs	16.56	7.44	95.53	142.71	57.04
Govt. and Non-govt. Bank	1.68	0.64	39.78	64.53	13.31
<b>Total</b>	<b>66.44</b>	<b>44.66</b>	<b>2260.68</b>	<b>1594.68</b>	<b>799.24</b>

In FY 2021-22, MRA institutions distributed total loan among SME beneficiaries of Tk. 1,918.80 billion. The total loan outstanding is Tk.1,241.50 billion in June 30, 2022 where the NPL is (Consisting of substandard, doubtful and bad loan) is 6.74%. Out of which top 20 MRA organizations loan outstanding is Tk. 953.33 billion which is 76.79% of total loan outstanding.

Though NGOs play a vital role in Bangladesh to serve the poor people who are needy of financial support, they work under many constraints and challenges. One of the problems of the NGO industry is lack of transparency in NGOs along with very small number present information about their employees, processes of work and sources of grants, international donation, human resources management and HR development, democracy and good governance, lack of indigenous funding, competition among the NGOs, strategic management etc. In addition, some of challenges that NGOs are facing are: (a) lack of financial sustainability; (b) shortage of efficient employees and high employee attrition; (c) inadequate infrastructure; (d) undue interference and control by the government; (e) lengthy fund release process; (f) low level of inter-sect oral cooperation; (g) inadequate training and low level of true professionalism among employees often aggravated by lack of job security; (h) lack of information and relevant research; (i) religious conservatism and militancy, and threat of terrorism; (j) political pressure and political instability; k) Unfavorable tax regime; and (l) natural calamities.

The microfinance institutions (MFIs) in Bangladesh are facing a cash flow crisis amid the deadly Covid-19 pandemic. The MFIs did not collect loan installments from their clients for the last one and half months as the government halted nationwide operations. On the other hand, the rural people who make up majority of the clientele of these institutions did not get loans during that period despite a huge demand. Most of the mid and small levels MFIs are already facing hardships and difficulties in paying full salaries to their staff last month.

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Under the situation, the MRA issued a circular for MFIs to operate on a limited scale until further notice. During the limited operation, microfinance institutions can distribute relief, pay back deposits, and provide loans from the stimulus package of Tk.3,000crore for proper health safety measures.

The Asian Development Bank (ADB) tripled the size of its response to the novel coronavirus disease (COVID-19) pandemic to \$20 billion and approved measures to streamline its operations for quicker and more flexible delivery of assistance. The package expands ADB's \$6.5 billion initial adding \$13.5 billion in resources to help ADB's developing member countries counter the severe macroeconomic and health impacts caused by COVID-19. This fund will be provided to help governments of developing member countries implement effective countercyclical expenditure programs to mitigate impacts of the COVID-19 pandemic, with a particular focus on the poor and the vulnerable. Grant resources will continue to be deployed quickly for providing medical and personal protective equipment and supplies from expanded procurement sources. Refinance scheme for micro finance loan should be operated with ultimate interest rate in a range of 5-7 per cent. NGOs and MFIs (microfinance institutions) should be entitled to any central bank refinance scheme directly rather than through scheduled commercial banks.

### 6.0 INSTITUTIONAL GOVERNANCE

#### 6.1 General Council

PWF follows a two-tier governing body which is composed of General Council and Executive Committee to efficiently carry out operational and strategic decision making activities of the organization. The general body consists of 21 members and they hold the supreme authority of the organization. They are also responsible to elect the 7 members for Executive Committee of PWF. The General Council regularly meets once in a year in the Annual General Meeting as per by-laws. There is also provision to meet on emergency special meeting as and when required. The General Body deals with policy issues and do not interfere in routine matters of the organization. The policy issues and specific issues are dealt in the annual general meeting. It also approves annual budget, annual report, funding strategy, management fee, annual financial reports of the organization, appoints external auditor, and elects the members of the Executive Committee.

General Council consist of  
21 members

#### 6.2 Executive Committee

Executive Committee (EC) of PWF consists of 7 members, elected by the General Council for three years term which provides policy guidelines to PWF and its institutions. The General Secretary (Chief Executive) of the EC takes care of constitutional affairs of PWF and convenes the meeting of GC and EC. Executive Committee meets on quarterly basis or bi-monthly if so required. Md. Kazi Nazrul Islam acts as the Chairman and Md. Emdadul Hoque acts as the Secretary of the PWF. The General Committee is entitled to elect the members of the Executive Committee with the responsibilities of supervising all the activities of the organization, assisting the Chairman in case of need, approving the budget of the organization as well as different projects under operation, deciding on any changes in the activities of the organization subject to the approval of the General Committee. It also evaluates the progress report on the activities of organization's projects and examines accounts, approves the policy of recruitment of the staff.

7 members in Executive  
Committee

#### Executive Committee of PWF

Sl. No	Name	Age (In years)	Designation	Educational Qualification
1.	Md. Kazi Nazrul Islam	45	Chairman	BSC Engineer, MBA
2.	Md. Abdul Kader	55	Vice-Chairman	BA
3.	Md. Emdadul Hoque	54	Secretary	M Com & MBA
4.	Mohammed Anisur Rahman	50	Treasurer	M Com & MBA
5.	Md. Akramul Hoque	51	Member	B.Com
6.	Ms. Mahmuda Akter	40	Member	B.A (Honors)
7.	Ms. Rokeya Begum	46	Member	B.A, B. Ed

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### 6.3 Management Team

PWF holds an experienced and efficient management team and it is controlled by the acting Finance Manager, Mohammed Iqbal Hossain. The top-tier management team members are qualified and have long experience in Microfinance sector. They are committed to the organization's mission and vision. The management enjoys enough delegation for the smooth running of its activities.

**Management Team of PWF**

Sl. No	Name	Designation	Educational Qualification	Experience (In years)
1	Md. Emdadul Hoque	Executive Director	M.Com , MBA	33
2	Md. Iqbal Hossain	Finance Manager	MBA	23
3	Habibul Hoque	Program Manager	M.Com	19
4	Md. Aman Ullah	Manager	M.Com	07
5	Chandan Chandra Sutradhar	Manager	B.A	16
6	Md. Jahirul Hoque	Manager	B.A	20
7	Md. Wazi Ullah	Manager	HSC	22

Experienced management team

### 6.4 Human Resources Management

PWF pursues a set of Service Rules covering major aspects of HR practices and offers a congenial working environment to its human resources. The service terms as set forth, demonstrate a detail guideline and covers major aspects of HR practices. Initially to become permanent employee, a person has to sustain a probationary period and have to wait for the approval of the Management Committee. After the approval, the individual is entitled to receive competitive salary followed by two festival bonuses, annual increments, provident fund, gratuity, overtime allowance and daily allowance etc. Currently, the total number of employees in PWF stood at 20 as on December 31, 2023. Moreover, the organization follows a gender policy to ensure more women empowerment among the organization as well as in the society.

### 6.5 Management Information System (MIS) and Internal Control System

PWF is operating with an adequate technological infrastructure. For the last few years the organization is operating with fully automated MIS and AIS reporting system for all branches and central office. PWF maintained online automation system with "Grameen Communication". Using this software, the organization has capably maintained all donor funded project financial activities including inventory, HR, fixed assets & procurement etc. On the other hand, PWF does not have any separate internal audit department to ensure effective internal control of the organization but the treasurer Mr. Mohammed Anisur Rahman monitors the organization internal control half yearly basis.

## 7.0 ANALYTICAL FRAMEWORK

The consolidated audited financial statement for the year ended June 30, 2023 has been considered for financial analysis of PWF. Financial statement of the organization has been audited by the S.K. Barua & Co. Chartered Accountants.

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**8.0 BUSINESS PERFORMANCE**

Moderate business performance

Indicators	FY2022-23	FY2021-22	FY2020-21
Loan Disbursement (In million Tk. micro credit)	101.79	76.93	67.20
Total Borrower (No of Person) (Micro credit)	1,833	1,873	1,912
Loan Outstanding (In million Tk.)	59.87	44.74	41.59
Total Savings portfolio (In million Tk.)	18.45	16.86	15.57
Total Income (In million Tk.)	11.70	10.06	9.45
Total Expense (In million Tk.)	10.93	9.36	8.21
Net Surplus (In million Tk.)	0.77	0.70	1.24
Growth of Loan Disbursement (%)	32.32	14.48	4.52
Growth of Savings Portfolio (%)	9.43	8.29	(6.91)

\*FY-Information has taken from audited account

The operational performance of PWF in microfinance activities has been found to be moderate. Although the number of borrower decreased but the loan disbursement increased (from Tk. 76.93 million in FY 2021-22 to Tk.101.79 million in FY 2022-23) in FY2022-23. The loan disbursement increased due to increase of average loan size per borrower. Moreover, the loan outstanding also increased to Tk. 59.87 million in FY2022-23 from Tk.44.74 million in FY2021-22. When analyzing the savings portfolio, it has been found that total savings portfolio stood at Tk.18.45 million in FY2022-23 from Tk.16.87 million in FY2021-22.

Particulars	FY2022-23		FY2021-22	
	Million Tk.	% of Total	Million Tk.	% of Total
Service Charge RMC	11.39	97.35	9.63	95.77
Bank Interest	0.02	0.17	0.02	0.16
Bank Interest on FDR	0.11	0.94	0.15	1.49
Loan Processing Fee	0.01	0.09	0.01	0.13
Sale proceeds from Pass Book and Forms	0.01	0.09	0.02	0.21
Other Income	0.16	1.36	0.23	2.25
<b>Total</b>	<b>11.70</b>	<b>100.00</b>	<b>10.06</b>	<b>100.00</b>

When analyzing the operating income of the PWF, it has been found that total operating income stood at Tk. 11.70 million in FY2022-23 compared to Tk. 10.06 million in FY2021-22. Operating income is continuously dominated by the service charge on loan. Service charge on loan stood at Tk.11.39 million in FY2022-23 which is nearly 97.35% of total operating income compared to Tk. 9.63 million in FY2021-22. After deducting the all operational and financial expenses, the net surplus of the organization stood at Tk. 0.77 million in FY 2022-23 against Tk. 0.70 million in FY 2021-22.

**9.0 OPERATIONAL EFFICIENCY**

Indicators	FY2022-23	FY2021-22	FY2020-21
Operational self sufficiency (%)	107.03	107.52	115.10
Return on Average Assets (%)	1.31	1.38	2.53
Return on Average Capital fund (%)	7.67	7.58	14.90
Net Margin (%)	6.57	6.99	13.12
Return on average outstanding portfolio (%)	21.77	22.55	22.20
Cost on average outstanding portfolio (%)	20.90	21.68	19.94
Finance cost to total Operating income (%)	21.12	27.51	23.84
Average cost of fund (%)	5.47	7.31	6.10

The profitability indicators of PWF have been found decreased in FY 2022-23. Currently, the organization is operating with net surplus margin of 6.57% in FY2022-23 compared to 6.99% in FY2021-22. Cost of fund of the organization decreased in FY2022-23 due to decrease of finance cost and stood at 5.47% in FY2022-23 compared to 7.31% in FY2021-22.

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### 10.0 ASSETS SIZE

Total assets of the PWF mostly are financed by the external liability. Total assets size of the organization stood at Tk. 66.86 million in FY2022-23, which has been financed 84.43% from liabilities (41.77% from current liability and 42.66% from non-current liability) and 15.57% from capital fund. Most of the assets are concentrated in current assets which stood at Tk. 66.55 million.

When analyzing the compliance criteria of asset creation as per MRA guidelines, fixed assets (other than FDR) stood at Tk. 0.31 million which was 3.31% of cumulative surplus as on June 30, 2023 compared to 2.65% in FY2021-22. Maximum ceiling for fixed assets creation is 35% of cumulative surplus.

#### Quality of Credit Portfolio

Particulars	FY2022-23		FY2021-22	
	Million Tk.	% of Total	Million Tk.	% of Total
Regular	57.57	96.16	40.59	90.71
Watchful	0.07	0.12	0.02	0.04
Sub-standard	0.30	0.50	0.48	1.07
Doubtful	0.07	0.12	1.05	2.35
Bad Loan	1.86	3.11	2.61	5.84
<b>Total</b>	<b>59.87</b>	<b>100.00</b>	<b>44.74</b>	<b>100.00</b>
Non Performing Loan (NPL) (%)	2.23	3.72	4.14	9.25
Loan Recovery Rate (%) (cumulative)		99.67		99.23

While analyzing it has been observed that the total micro credit portfolio of PWF stood at Tk. 59.87 million as on June 30, 2023. It is observed that regular loan stood at Tk. 57.57 million, watchful loan (1-30 days) stood at Tk. 0.07 million, sub-standard loan (31-180 days) stood at Tk. 0.30 million, doubtful (181 to 365 days) loan stood at Tk. 0.07 million and bad loan (above 365 days) stood at Tk. 1.86 million as on June 30, 2023. Non-performing loan to outstanding loan stood at Tk.2.23 million which was 3.72% in FY2022-23 compared to 9.25% in FY2021-22. NPL ratio decreased in FY2022-23 due to decrease in doubtful and bad loan. On the other hand, the loan recovery performance of PWF has been found increased due to above reason. The cumulative loan recovery rate of the organization stood at 99.67% in FY2022-23 and 99.23% in FY2021-22.

### 11.0 FUNDING AND LIQUIDITY

Particulars	FY2022-23	FY2021-22	FY2020-21
Portfolio to Assets (%)	89.54	88.83	80.01
Current Ratio (Times)	2.38	1.23	1.20
Cash Ratio (%)	1.16	2.12	8.64
Liquidity ratio (%)	99.54	99.55	99.69

Moderate liquidity

Being a non-profit organization, PWF has low equity stake. The main sources of funding of the organization are client's savings, capital fund, loan from commercial bank. The saving amount is low cost funding and it is increasing over year. The liquidity of the organization has been found moderate due to the low operating cash flows. The current ratio stood at 2.38 times in FY2022-23 against 1.23 times in FY2021-22, which are representing a moderate back up capacity to meet the current liabilities. Maximum portion of the current asset is loan to beneficiaries which comprised around 89.96% of total assets in FY2022-23. Liquidity ratio of the organization stood at 99.54% in FY2022-23 against 99.55% in FY2021-22.



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**12.0 LEVERAGE AND SOLVENCY**

Debt based capital structure

<b>Leverage and solvency</b>	<b>FY2022-23</b>	<b>FY2021-22</b>	<b>FY2020-21</b>
Equity to total assets(X)	15.57	19.14	17.19
Total outside liability to total asset(X)	84.43	80.86	82.81
Debt service coverage ratio(X)	0.19	0.17	0.22
Total outside liability to equity(X)	5.42	4.23	4.82
Interest coverage ratio (X)	1.31	1.25	1.55
Capital adequacy ratio (%)	16.82	20.56	20.35
Debt to capital ratio (X)	5.14	3.82	4.35

Based on audited consolidated accounts for the year ended June 30

As a microfinance institute, PWF is a levered concern. All loans are financed by the bank and financial institution loan, capital fund and member savings. The total liabilities stood at Tk. 56.45 million in FY2022-23 against Tk. 40.73 million in FY2021-22. The debt service coverage ratio of the organization slightly increased to 0.19 times in FY2022-23 from 0.17 times in FY2020-21 due to increase in net surplus. When analyzing the capital strength of the organization it has been found that Capital Adequacy Ratio (CAR) stood at 16.82% which is higher than the minimum requirement of MRA at 15%.

**13.0 ELIGIBILITY CRITERIA COMPLIANCE**

Fail to meet one MRA criteria

<b>SL</b>	<b>Particulars of Ratio</b>	<b>Standard</b>	<b>FY2022-23</b>	<b>FY2021-22</b>
1	Capital Adequacy (%)	15 (Min)	17.75	20.41
2	Debt Service Cover Ratio (Times)	1.25:1 (Min)	1.09	1.08
3	Current Ratio (Times)	2.00:1 (Min)	2.38	1.40
4	Debt to Capital (Times)	9:1 (Max)	4.93	4.03
5	Liquidity Ratio (%)	10% (Min)	14.27	15.52
6	Rate of Return of Capital Employed (%)	1% (Min)	7.57	7.58
7	Cumulative Recovery Ratio (%)	95.00 (Min)	99.67	99.23
8	On Time Realization (%)	92-100 (Min)	99.29	95.75

As per audited Eligibility Criteria Compliance Certification

When analyzing the Microcredit Regularity Authority (MRA) eligibility criteria compliance certifications, it has been observed that PWF has been maintaining all criteria adequately except debt services coverage ratio in FY2022-23.

**14.0 BANKING AND NON BANK FINANCIAL INSTITUTION RELATIONSHIP**

**14.1 Liability Position & Repayment Status**

The total loan outstanding liabilities of PWF stood at Tk.28.70 million. Details are shown in the following table:

(Tk. In mil.)

<b>Name of the Bank /FIs</b>	<b>Details of Exposures</b>				<b>Classification Status</b>
	<b>Mode</b>	<b>Sanctioned / Disbursement</b>	<b>Loan Outstanding</b>	<b>Outstanding Dated as on</b>	
Midland Bank Ltd.	Term Loan	12.50	3.00	31/12/23	UC
Midas Financing Ltd.	Term Loan	3.50	2.07	31/12/23	UC
Pubali Bank PLC	Term Loan	4.00	3.68	31/12/23	UC
PKSF	Term Loan	20.00	19.40	31/12/23	UC
Mac Foundation Ltd.	Term Loan	1.00	0.55	31/12/23	UC
<b>Total</b>		<b>41.00</b>	<b>28.70</b>		

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### 14.2 Security Arrangement against Exposures

The mode of the security offered under each financing facilities are summarized below:

Sl.	Name of the Bank/FIs	Security Arrangement
1.	Midland Bank Ltd.	Securities: <ul style="list-style-type: none"> <li>• Hypothecation of floating assets of enterprise credit finance receivables from micro credit finance program</li> <li>• Notarized IGPA to be executed by the bank</li> <li>• Lien &amp; pledge of FDR-MDB sthaee equivalent to 10.40% of the loan amount i.e. Tk. 13.00 Lac</li> <li>• Loan agreement executed by bank</li> <li>• Personal Guarantee of Mr. Md. Emdadul Hoque</li> <li>• Repayment Guarantee to be submitted by the EC</li> <li>• One undated cheque</li> <li>• Standard charge documents</li> </ul>
2.	Midas Financing Ltd.	Securities: <ul style="list-style-type: none"> <li>• Registered mortgage of 4 decimal land located at Comilla.</li> <li>• Hypothecation of floating assets of enterprise credit finance receivables from micro credit finance program</li> <li>• Lien &amp; pledge of FDR- of Tk. 2.00 Lac</li> <li>• Personal Guarantee of all executive members</li> <li>• postdated cheques covering the all installment</li> <li>• Standard charge documents</li> </ul>
3.	Pubali Bank PLC	Securities: <ul style="list-style-type: none"> <li>• Registered mortgage of 6 decimal land with building located at Kaltra, Laksam, Comilla.</li> <li>• Hypothecation of floating assets of enterprise credit finance receivables from micro credit finance program</li> <li>• Personal Guarantee of all executive members</li> <li>• postdated cheques covering the all installments</li> <li>• Standard charge documents</li> </ul>
4.	PKSF	<ul style="list-style-type: none"> <li>• PWF have to maintain the recovery rate at least 95%</li> <li>• Minimum liquidity savings ratio 10%</li> <li>• Highest limit of debt : capital will be 9:1</li> <li>• Minimum current ratio will be 2:1</li> <li>• Minimum limit of rate of return on capital 1%</li> </ul>
5.	Mac Foundation Limited	<ul style="list-style-type: none"> <li>• One undated cheque</li> </ul>

### 15.0 RISK MANAGEMENT

#### 15.1 Operational Risk

PWF is operating microfinance activities with its 4 branch offices in 1 district, where those offices need regular monitoring and controlling for their activities. Most of the fraudulent activities of the MFI occur from these branch office levels. Basically, these branch offices make many small, short-term loans to the clients, which need careful monitoring and controlling.. So, the respective officers of these branches need to be active and responsible to handle work otherwise it might not be cost effective for the organization to handle the microfinance activity efficiently. The organization is thus exposed to operational risk.

#### 15.2 Credit Risk

Credit risk encompasses both the loss of income resulting from the MFI's inability to collect anticipated interest earnings as well as the loss of principle resulting from loan defaults. The organization operates micro finance business in an organized manner as per organization's Credit and Savings Management Manual. It follows the set criteria for selection of borrowers. The organization follows the terms and conditions as laid down in the manual before approval and disbursement of loan. Attendance records in weekly meetings, past loan records, experience, results of investigation by Field Officer (FO) etc. are followed for selection of borrowers. On fulfilling the conditions as stated in loan approval manual, credit proposals are discussed and approved at the weekly meeting of clients. After getting recommendation from the Chairman of the Centre, Field Officer (FO) and Branch Manager, then the loan is given to client. PWF maintains proper provisioning policy against non-performing loan. The organization

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always tries to avoid legal process for overdue collection rather persuasion and social pressure is their instrument to manage delinquency. If the borrowers default in installment payment, the clients become responsible for refund of loans.

**15.3 Loan Recovery Risk**

One of the major risks of Microfinance program is collection of installments with high frequency ranging from week to months. The above risk is further fuelled by the loan default culture prevailing in the banking sector although the banking institutions are stronger entities to collect installments due from clients through legal measures and selling collaterals. Under the above background, the MF programs being operated by the NGOs without collateral and with high frequency of loan repayments are yielding a recovery rate of above 95%. The MF organizers are offering micro finance through group guarantee with the incentive of further loan if there is no default in repaying the installments. The above system works favorably for the MFI institutions and assist them to maintain high recovery ratio.

**16.0 OBSERVATION SUMMARY**

<p><b>Rating Comforts:</b></p> <ul style="list-style-type: none"> <li>• Average capital adequacy</li> <li>• Experienced management team</li> </ul>	<p><b>Rating Concerns:</b></p> <ul style="list-style-type: none"> <li>• Moderate business performance</li> <li>• Moderate liquidity</li> <li>• Moderate in debt services coverage ratio</li> <li>• Absence of Internal audit department</li> <li>• Small network</li> </ul>
<p><b>Business Prospects:</b></p> <ul style="list-style-type: none"> <li>• Enough untapped market</li> <li>• More deposit collection from client</li> </ul>	<p><b>Business Challenges:</b></p> <ul style="list-style-type: none"> <li>• Competitive Industry</li> <li>• Inadequate fund</li> <li>• Lack of low cost fund</li> <li>• Getting fund from donor</li> </ul>

**END OF THE REPORT**

*(Information used herein was obtained from sources believed to be accurate and reliable. However, CRISL does not guarantee the accuracy, adequacy or completeness of any information and is not responsible for any errors or omissions or for the results obtained from the use of such information. The rating is an opinion on credit quality only and is not a recommendation to buy or sell any securities or to finance in a project. All rights of this report are observed by CRISL. The contents may be used by the news media and researchers with due acknowledgement)*

*[We have examined, prepared, finalized and issued this report without compromising with the matters of any conflict of interest. We have also complied with all the requirements, policy and procedures of the BSEC rules as prescribed by the Bangladesh Securities and Exchange Commission.]*

  
**For Chief Executive Officer**  
**Tanzirul Islam**  
**Vice President**  
 Credit Rating Information and Services Limited

## CREDIT RATING REPORT On PEOPLE'S WELFARE FOUNDATION

### SCALES AND DEFINITIONS LONGTERM – MICRO FINANCE INSTITUTIONS

RATING	DEFINITION
<b>AAA Triple A (Highest Safety)</b>	<b>INVESTMENT GRADE</b> Micro Finance Institutions rated in this category are adjudged to be of best quality, offer highest safety and have highest credit quality. Risk factors are negligible and risk free, nearest to risk free Government bonds and securities. Changing economic circumstances are unlikely to have any serious impact on this category of MFIs.
<b>AA+, AA, AA- (Double A) (High Safety)</b>	Micro Finance Institutions rated in this category are adjudged to be of high quality, offer higher safety and have high credit quality. This level of rating indicates a corporate entity with a sound credit profile and without significant problems. Risks are modest and may vary slightly from time to time because of economic conditions.
<b>A+, A, A- Single A (Adequate Safety)</b>	Micro Finance Institutions rated in this category are adjudged to offer adequate safety for timely repayment of financial obligations. This level of rating indicates a corporate entity with an adequate credit profile. Risk factors are more variable and greater in periods of economic stress than those rated in the higher categories.
<b>BBB+, BBB, BBB- Triple B (Moderate Safety)</b>	Micro Finance Institutions rated in this category are adjudged to offer moderate degree of safety for timely repayment of financial obligations. This level of rating indicates that a MFI is under-performing in some areas. Risk factors are more variable in periods of economic stress than those rated in the higher categories. These entities are however considered to have the capability to overcome the above-mentioned limitations.
<b>BB+, BB, BB- Double B (Inadequate Safety)</b>	<b>SPECULATIVE GRADE</b> Micro Finance Institutions rated in this category are adjudged to lack key protection factors, which results in an inadequate safety. This level of rating indicates a MFI as below investment grade but deemed likely to meet obligations when due. Overall quality may move up or down frequently within this category.
<b>B+, B, B- Single B (High Risk)</b>	Micro Finance Institutions rated in this category are adjudged to be with high risk. Timely repayment of financial obligations is impaired by serious problems, which the entity is faced with. Whilst an entity rated in this category might be currently meeting obligations in time, continuance of this would depend upon favorable economic conditions or on some degree of external support.
<b>C (Very High Risk)</b>	Micro Finance Institutions rated in this category are adjudged to be with very high risk of timely repayment of financial obligations. This level of rating indicates entities with very serious problems and unless external support is provided, they would be unable to meet obligations in a timely fashion.
<b>D (Default)</b>	Micro Finance Institutions rated in this category are adjudged to be either currently in default or expected to be in default. This level of rating indicates that the entities are unlikely to meet maturing financial obligations and calls for immediate external support of a high order.

### SHORT TERM – MICRO FINANCE INSTITUTIONS

<b>ST-1</b>	<b>Highest Grade</b> Highest certainty of timely payment. Short-term liquidity including internal fund generation is very strong and access to alternative sources of funds is outstanding, Safety is almost like risk free Government short-term obligations.
<b>ST-2</b>	<b>High Grade</b> High certainty of timely payment. Liquidity factors are strong and supported by good fundamental protection factors. Risk factors are very small.
<b>ST-3</b>	<b>Good Grade</b> Good certainty of timely payment. Liquidity factors and company fundamentals are sound. Although ongoing funding needs may enlarge total financing requirements, access to capital markets is good. Risk factors are small.
<b>ST-4</b>	<b>Satisfactory Grade</b> Satisfactory liquidity and other protection factors qualify issues as to invest grade. Risk factors are larger and subject to more variation.
<b>ST-5</b>	<b>Non-Investment Grade</b> Speculative investment characteristics. Liquidity is not sufficient to insure against disruption in debt service. Operating factors and market access may be subject to a high degree of variation.
<b>ST-6</b>	<b>Default</b> Institution failed to meet financial obligations

## CREDIT RATING REPORT On PEOPLE'S WELFARE FOUNDATION

### CRISL RATING SCALES AND DEFINITIONS BANK LOAN/ FACILITY RATING SCALES AND DEFINITIONS- LONG-TERM

RATING	DEFINITION
<b>blrAAA</b> (blrTriple A) (Highest Safety)	<b>Investment Grade</b> Bank Loan/ Facilities enjoyed by banking clients rated in this category are adjudged to have highest credit quality, offer highest safety and carry almost no risk. Risk factors are negligible and almost nearest to risk free Government bonds and securities. Changing economic circumstances are unlikely to have any serious impact on this category of loans/ facilities.
<b>blrAA+, blrAA, blrAA-</b> (Double A) (High Safety)	Bank Loan/ Facilities enjoyed by banking clients rated in this category are adjudged to have high credit quality, offer higher safety and have high credit quality. This level of rating indicates that the loan / facilities enjoyed by an entity has sound credit profile and without any significant problem. Risks are modest and may vary slightly from time to time because of economic conditions.
<b>blrA+, blrA, blrA-</b> Single A (Adequate Safety)	Bank Loan/ Facilities rated in this category are adjudged to carry adequate safety for timely repayment/ settlement. This level of rating indicates that the loan / facilities enjoyed by an entity have adequate and reliable credit profile. Risk factors are more variable and greater in periods of economic stress than those rated in the higher categories.
<b>blrBBB+, blrBBB, blrBBB-</b> Triple B (Moderate Safety)	Bank Loan/ Facilities rated in this category are adjudged to offer moderate degree of safety for timely repayment /fulfilling commitments. This level of rating indicates that the client enjoying loans/ facilities under-performing in some areas. However, these clients are considered to have the capability to overcome the above-mentioned limitations. Cash flows are irregular but the same is sufficient to service the loan/ fulfill commitments. Risk factors are more variable in periods of economic stress than those rated in the higher categories.
<b>blrBB+, blrBB, blrBB-</b> Double B (Inadequate Safety)	<b>Speculative/ Non Investment Grade</b> Bank Loan/ Facilities rated in this category are adjudged to lack key protection factors, which results in an inadequate safety. This level of rating indicates loans/ facilities enjoyed by a client are below investment grade. However, clients may discharge the obligation irregularly within reasonable time although they are in financial/ cash problem. These loans / facilities need strong monitoring from bankers side. There is possibility of overcoming the business situation with the support from group concerns/ owners. Overall quality may move up or down frequently within this category.
<b>blrB+, blrB, blrB-</b> Single B (Somewhat Risk)	Bank Loan/ Facilities rated in this category are adjudged to have weak protection factors. Timely repayment of financial obligations may be impaired by problems. Whilst a Bank loan rated in this category might be currently meeting obligations in time, continuance of this would depend upon favorable economic conditions or on some degree of external support. Special monitoring is needed from the financial institutions to recover the installments.
<b>blrCCC+, blrCCC, blrCCC-</b> Triple C (Risky)	<b>Risky Grade</b> Bank Loan/ Facilities rated in this category are adjudged to be in vulnerable status and the clients enjoying these loans/ facilities might fail to meet its repayments frequently or it may currently meeting obligations through creating external support/liabilities. Continuance of this would depend upon favorable economic conditions or on some degree of external support. These loans / facilities need strong monitoring from bankers side for recovery.
<b>blrCC+, blrCC, blrCC-</b> Double C (High Risky)	Bank Loan/ Facilities rated in this category are adjudged to carry high risk. Client enjoying the loan/ facility might not have required financial flexibility to continue meeting obligations; however, continuance of timely repayment is subject to external support. These loans / facilities need strong monitoring from bankers side for recovery.
<b>blrC+, blrC, blrC-</b> (Extremely Speculative)	Bank Loan/ Facilities rated in this category are adjudged to be extremely risky in timely repayment/ fulfilling commitments. This level of rating indicates that the clients enjoying these loan/ facilities are with very serious problems and unless external support is provided, they would be unable to meet financial obligations.
<b>blrD</b> (Default)	<b>Default Grade</b> Entities rated in this category are adjudged to be either already in default or expected to be in default.

### SHORT-TERM RATINGS

<b>blrST-1</b>	<b>Highest Grade</b> Highest certainty of timely payment. Short-term liquidity including internal fund generation is very strong and access to alternative sources of funds is outstanding, Safety is almost like risk free Government short-term obligations.
<b>blrST-2</b>	<b>High Grade</b> High certainty of timely payment. Liquidity factors are strong and supported by good fundamental protection factors. Risk factors are very small.
<b>blrST-3</b>	<b>Good Grade</b> Good certainty of timely payment. Liquidity factors and company fundamentals are sound. Although ongoing funding needs may enlarge total financing requirements, access to capital markets is good. Risk factors are small.
<b>blrST-4</b>	<b>Satisfactory Grade</b> Satisfactory liquidity and other protection factors qualify issues as to investment grade. Risk factors are larger and subject to more variation.
<b>blrST-5</b>	<b>Non-Investment Grade</b> Speculative investment characteristics. Liquidity is not sufficient to insure against disruption in debt service. Operating factors and market access may be subject to a high degree of variation.
<b>blrST-6</b>	<b>Default</b> Institution failed to meet financial obligations